## BiOADBA(0) MIT

## CFO PANEL

What do the next 5-10 years look like?

## BiOADPA(0) M

## CFO PANELISTS

## RANGE

Bob<br>Terwilliger

Gail
Rainey

Kevin
Hodik

## Rewind

## (FOADA(D) TT

The world celebrated as Prince Harry and
Meghan Markle welcomed their first baby,
Archie, in May.


What was happening in 2019?

1. Brexit
2. Boeing 737 Max
3. Amazon Rainforest Fire
4. Robert Mueller
5. Covid Who?

## Change

## BOADPA (D) TT



Dealing with...

1. Growth
2. Financial Position
3. Challenges
4. Regulation
5. Human Resources

## Capital

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Where does the \$ come from?

1. Matching Funds
2. Debt
3. Equity
4. Subsidiaries

## Funding Model

## (FoAPGA (D) TT



Serving high-cost areas...how?

1. Legacy v. New
2. Capital v. Operating
3. Alphabet Soup


## Regulation

## 



Who<br>Why<br>What<br>When<br>How

## Future

Biggest Challenges?
Strategies?
USF Future?
Does our past connect to the future?
Other?
C.OSING THOUGHTS

## Biozopan(0) M4

THANK YOU

